REGIONAL FINANCIAL SERVICES MERGERS & ACQUISITIONS UPDATE

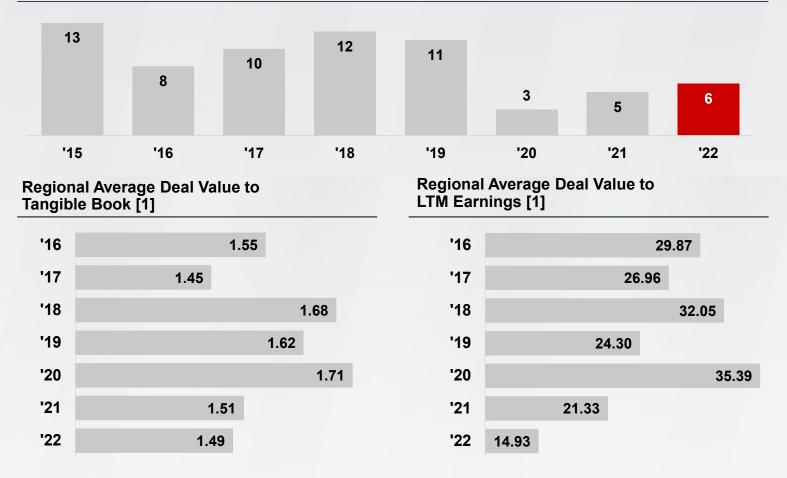
NORTHEAST REGION Q4 2022



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REGIONAL M&A TRANSACTION STATISTICS

Number of Regional Whole Bank & Thrift Transactions



Regional Average Deal Value to Assets [1] Press

Regional Average Tangible Book Premium to Core Deposits [1]



1. 2022 based on three transactions with publicly available pricing data.

Note: Includes all whole bank transactions in Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont.

Source: S&P Global Market Intelligence



REGIONAL FINANCIAL SERVICES M&A

NATIONAL M&A TRANSACTION STATISTICS

Number of National Whole Bank & Thrift Transactions



National Average Deal Value to

LTM Earnings

National Average Deal Value to Tangible Book

'11	1.10	'11	24.27
'12	1.20	'12	20.36
'13	1.25	'13	21.21
'14	1.42	'14	23.43
'15	1.44	'15	22.20
'16	1.38	'16	21.54
'17	1.66	'17	21.51
'18	1.75	'18	23.87
'19	1.58	'19	17.88
'20	1.35	'20	22.91
'21	1.57	'21	17.58
'22	1.55	'22	15.86

Source: S&P Global Market Intelligence

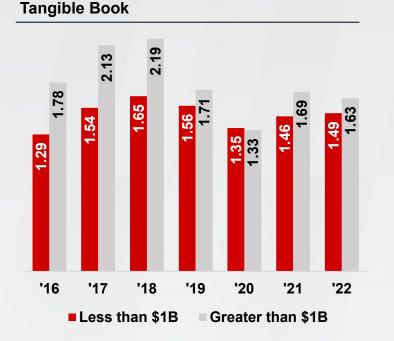
FORVIS	 Company Sales & Divestitures Management Buyouts
CAPITAL ADVISORS	 Debt & Equity Recapitalizations Succession Planning & Strategic Options Analysis
SERVICES	Mergers & Acquisitions Affiliations

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REGIONAL FINANCIAL SERVICES M&A

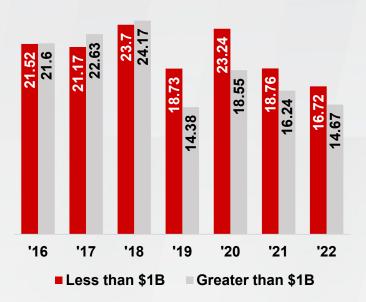
Northeast Region

NATIONAL M&A TRANSACTION STATISTICS BY ASSET SIZE

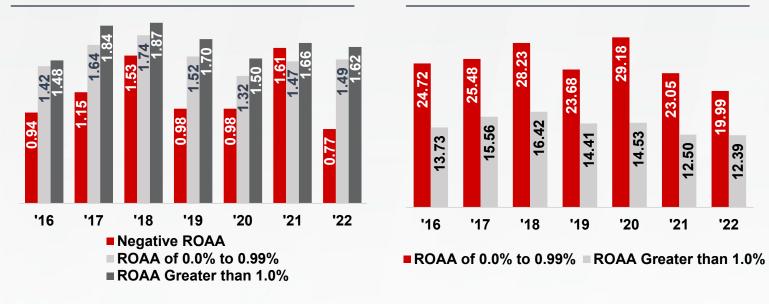


National Average Deal Value to

National Average Deal Value to LTM Earnings



NATIONAL M&A TRANSACTION STATISTICS BY PERFORMANCE



National Average Deal Value to Tangible Book by Performance

National Average Deal Value to LTM Earnings by Performance*

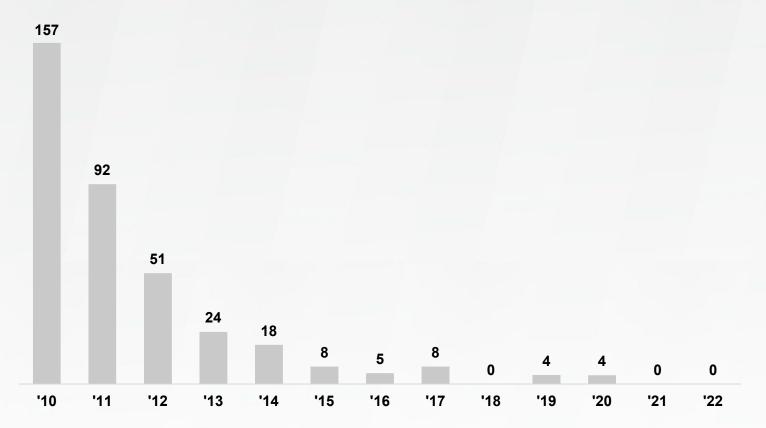
* Deal value to LTM earnings for negative ROAA transactions are not meaningful and therefore are not presented in this chart. Source: S&P Global Market Intelligence

REGIONAL PUBLICLY TRADED BANKING COMPANIES

Name	Ticker	State	Total Assets (\$MM)	Total Equity (\$MM)	Stock Price 12/31/22	Price Change YTD	Price to Tangible Book		Dividend	Return on Assets	Return on Equity	Equity/ Assets
State Street Corporation	STT	MA	301,450	25,191	\$77.57	-16.6%	193.47	10.99	3.25%	0.97%	10.72%	8.45%
Citizens Financial Group, Inc.	CFG	RI	226,733	23,690	\$39.37	-16.7%	152.83	9.84	4.27%	0.96%	8.73%	10.28%
Webster Financial Corporation	WBS	СТ	52,268	5,665	\$47.34	-15.2%	170.96	14.05	3.38%	0.94%	8.69%	10.62%
Eastern Bankshares, Inc.	EBC	MA	22,647	2,472	\$17.25	-14.5%	174.84	15.00	2.32%	0.88%	7.05%	10.96%
Independent Bank Corp.	INDB	MA	19,294	2,887	\$84.43	3.6%	213.44	20.85	2.61%	1.33%	9.05%	14.30%
Berkshire Hills Bancorp, Inc.	BHLB	MA	11,317	943	\$29.90	5.2%	146.89	16.99	2.41%	0.72%	6.94%	8.33%
Brookline Bancorp, Inc.	BRKL	MA	9,223	992	\$14.15	-12.6%	136.76	10.04	3.82%	1.27%	11.15%	11.04%
Washington Trust Bancorp, Inc.	WASH	RI	6,190	494	\$47.18	-16.3%	222.81	10.95	4.75%	1.27%	14.76%	8.05%
Cambridge Bancorp	CATC	MA	5,560	518	\$83.06	-11.3%	148.46	10.68	3.08%	1.03%	11.56%	8.68%
Camden National Corporation	CAC	ME	5,552	431	\$41.69	-13.4%	181.47	9.86	4.03%	1.14%	12.63%	7.76%
HarborOne Bancorp, Inc.	HONE	MA	4,988	611	\$13.90	-6.3%	126.86	13.76	2.01%	1.05%	7.42%	12.24%
Enterprise Bancorp, Inc.	EBTC	MA	4,438	282	\$35.30	-21.4%	160.62	10.38	2.32%	0.96%	14.47%	6.01%
Hingham Institution for Savings	HIFS	MA	4,194	386	\$275.96	-34.3%	157.23	14.40	0.91%	0.98%	10.01%	9.27%
Bar Harbor Bankshares	BHB	ME	3,910	393	\$32.04	10.8%	189.70	11.82	3.25%	1.16%	10.91%	9.89%
Bankwell Financial Group, Inc.	BWFG	СТ	3,252	238	\$29.43	-10.4%	99.15	6.18	2.72%	1.44%	16.72%	10.41%
Average			43,498	4,197	\$56.65	-11.8%	168.78	12.40	3.13%	1.08%	10.84%	9.70%

Source: S&P Global Market Intelligence

NATIONAL FAILED BANK STATISTICS



NMF refers to nonmeaningful figure Source: Federal Deposit Insurance Corporation

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- Penetration testing
- Incident response
- Regulatory compliance

REGIONAL FINANCIAL SERVICES M&A

Northeast Region

Cavman Island

United Kingdom

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